



Corporate Presentation

2024



FCC Group

FCC Group	3
.....	
Key figures	4
.....	
Diversified business model	5
.....	
Leadership position in all areas	8
.....	
International presence	9
.....	
Integrated offering	10
.....	
Value creation	11
.....	
Corporate Governance Structure	13
.....	
Management team	14
.....	

FCC Group



FCC Group

Environment

Water

Construction

Concessions



Over **125 years** of experience



Leader in environment water and infrastructure



Over **71,000** employees



Operations in over **25 countries**, 49% of revenue from international markets



High income stability



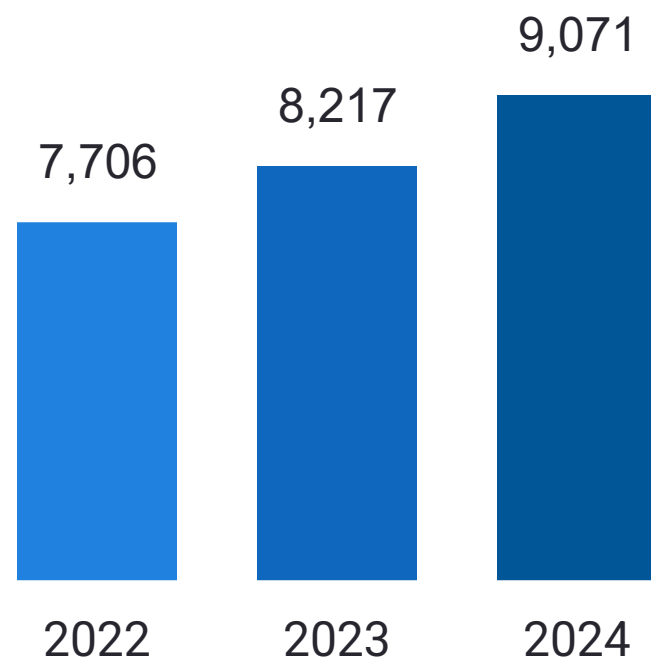
Integrated service offering



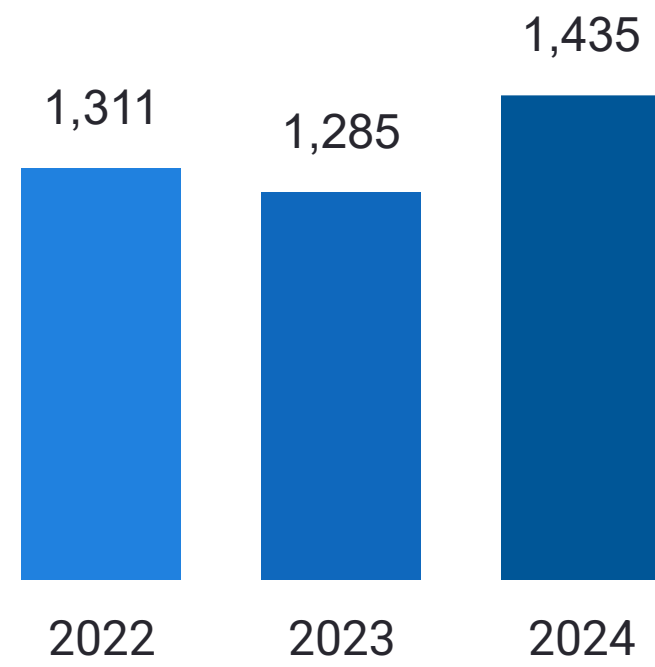
€9,071 M in revenue
€1,435 M EBITDA in 2024

Key figures 2024

Turnover In € M



EBITDA In € M



Portfolio

€43,044 M

as of 31 December 2024

People

+71,000

FCC Group

Environment

Water

Construction

Concessions

Diversified business model

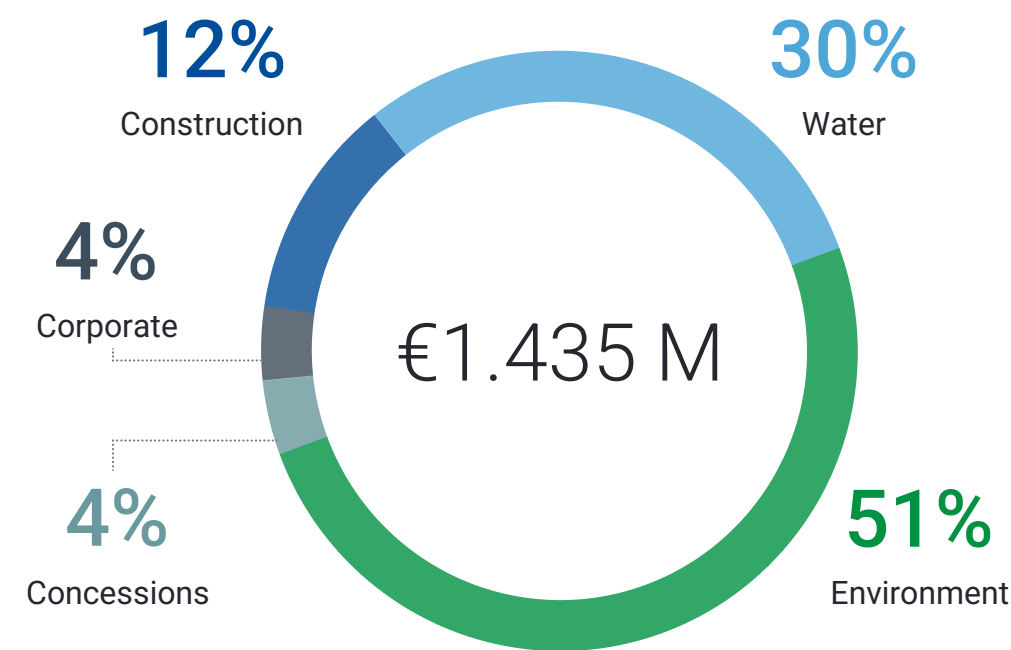
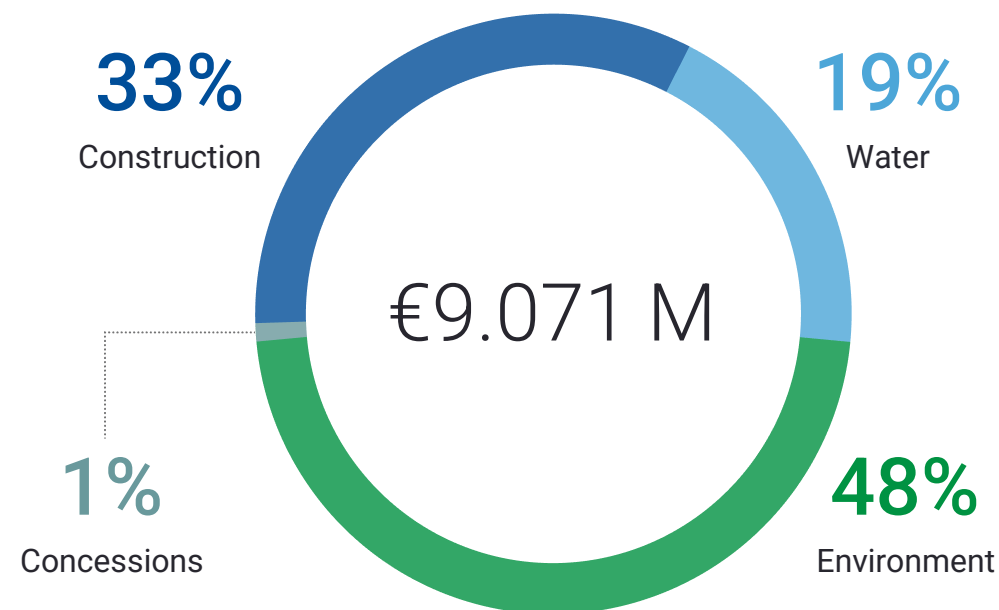
FCC Group

Environment

Water

Construction

Concessions



Revenue per Business Area 2024

Environment	€4.346 M
Water	€1.675 M
Construction	€2.991 M
Concessions	€78 M
Corporate	(€19 M)

EBITDA per Business Area 2024

Environment	€732 M
Water	€425 M
Construction	€170 M
Concessions	€55 M
Corporate	€53 M



Diversified business model

FCC Group

Environment

Water

Construction

Concessions

Environment

- Waste collection
- Street cleaning
- Urban waste treatment and recycling
- Conservation of green areas
- Maintenance of sewer networks
- Comprehensive cleaning and maintenance of buildings and facilities
- Industrial waste treatment and recycling
- Soil contamination recovery

Construction

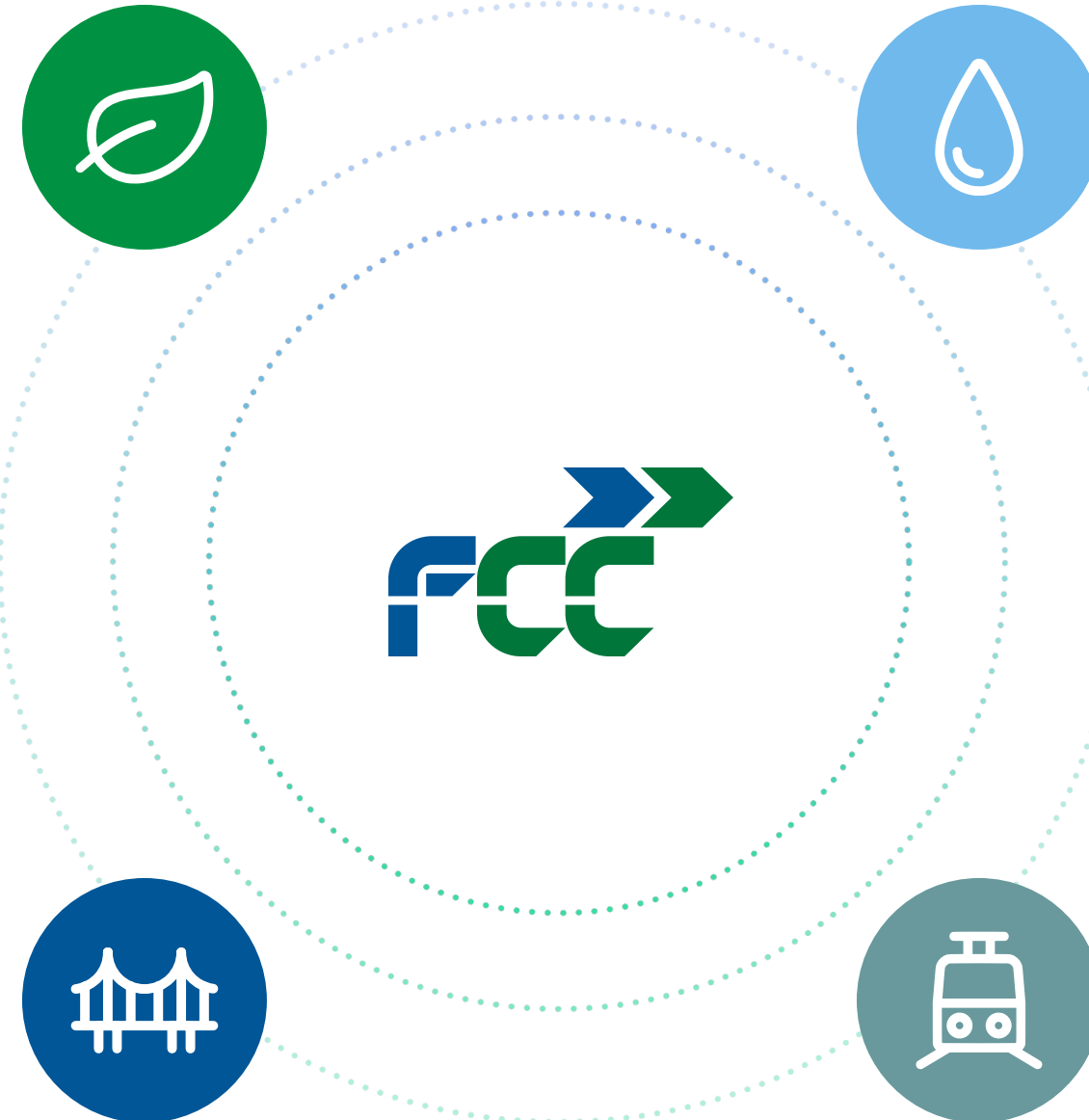
- Civil engineering
- Railway works
- Industrial building
- Concessions
- Infrastructure maintenance
- Construction prefabricates
- Corporate image

Water

- Municipal concessions for the management of the public water cycle service
- Infrastructure concessions in BOT model contracts
- O&M services
- EPC models

Concessions

- Road infrastructure
- Urban transport
- Social infrastructure
- Other infrastructure



Diversified business model

FCC Group

Environment

Water

Construction

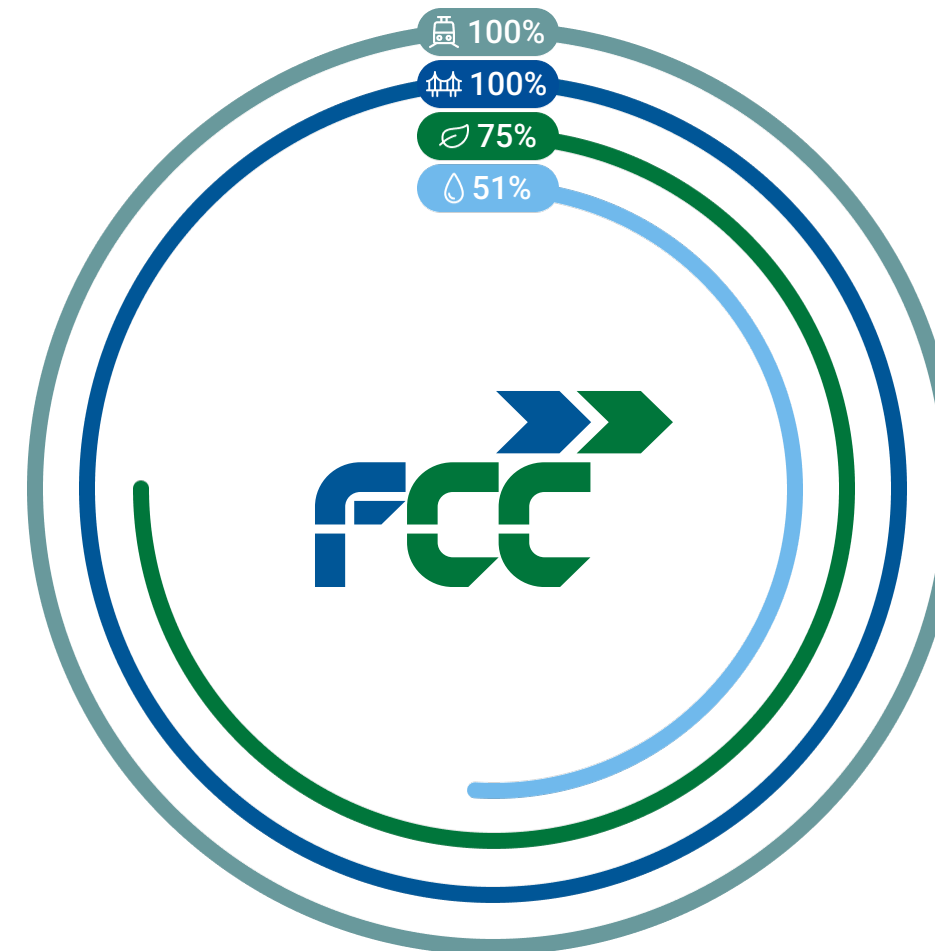
Concessions

FCC Environmental Services Holding

FCC Medio Ambiente (Spain)	100%
FCC Ámbito	100%
FCC Environment France	100%
FCC Meio Ambiente Portugal	100%
FCC Environment UK	100%
FCC Environment CEE	100%
FCC Environmental Services USA	100%

Concessions

FCC Concessions	100%
-----------------	------



Aqualia

Aqualia Intech	100 %
Aqualia Colombia	100 %
Aqualia Czech (Rep. Checa)	100 %
Aqualia France	100 %
Aqualia Georgia	100 %
Aqualia Mexico	100 %
Aqualia Portugal	100 %
Aqualia USA	100 %

Construction

FCC Construcción	100 %
FCC Industrial	100 %
Matinsa	100 %
Prefabricados Delta	100 %
Megaplás	100 %

Leadership position in all Areas



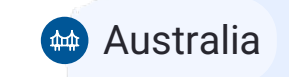
Europe



MENA



Oceania



Environment

#1 in Spain¹
 #5 in the EU¹
 #1 in integrated waste management services in Central and Eastern Europe¹
 Among the top 15 in the USA¹
 Among the top 7 in the world¹

Water

#1 in Spain²
 #4 in Europe²
 #9 in the world²

Construction

#3 in Spain¹
 Among the 15 largest construction companies in Europe²
 #34 in the world³

Concessions

Among the top 10 concessionaires in Europe



¹By revenue volume
²Source: December 2022 GWI Ranking
³ENR Top 250 Contractors

International presence



FCC Group

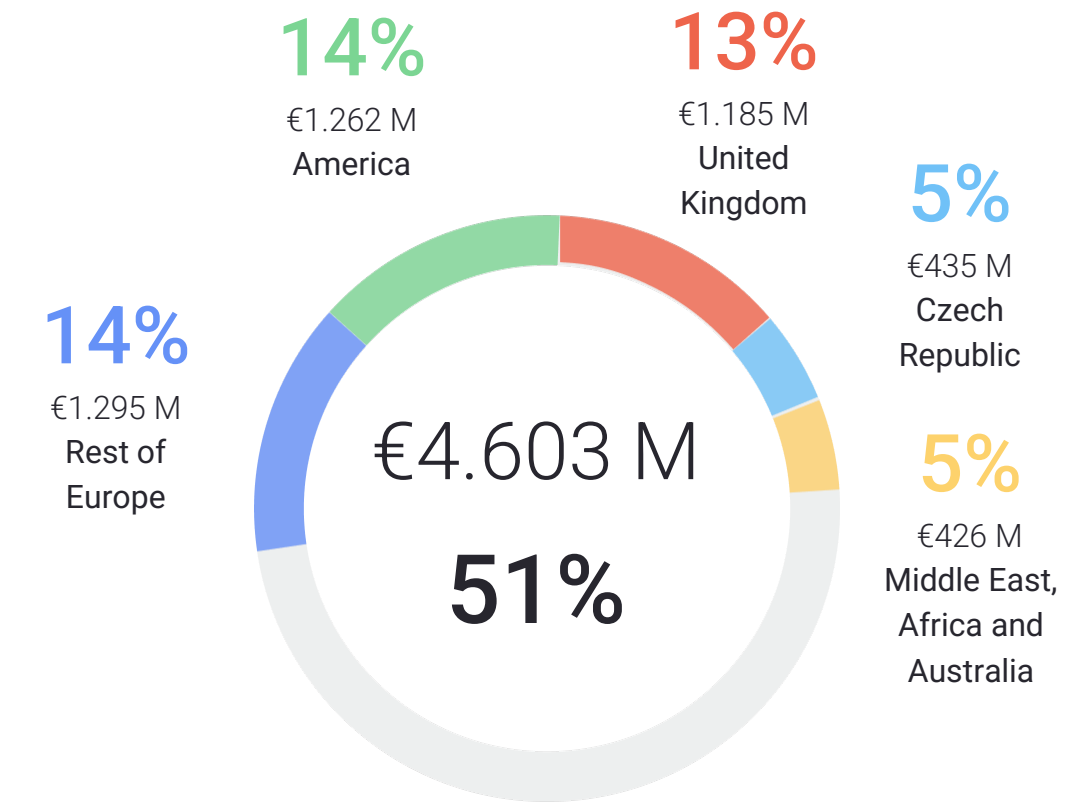
Environment

Water

Construction

Concessions

International revenues 2024



International portfolio

€25.635 M

60% of the total, as of 31 December 2024

Integrated offering

Advanced technology

Proprietary technology for waste collection and street cleaning

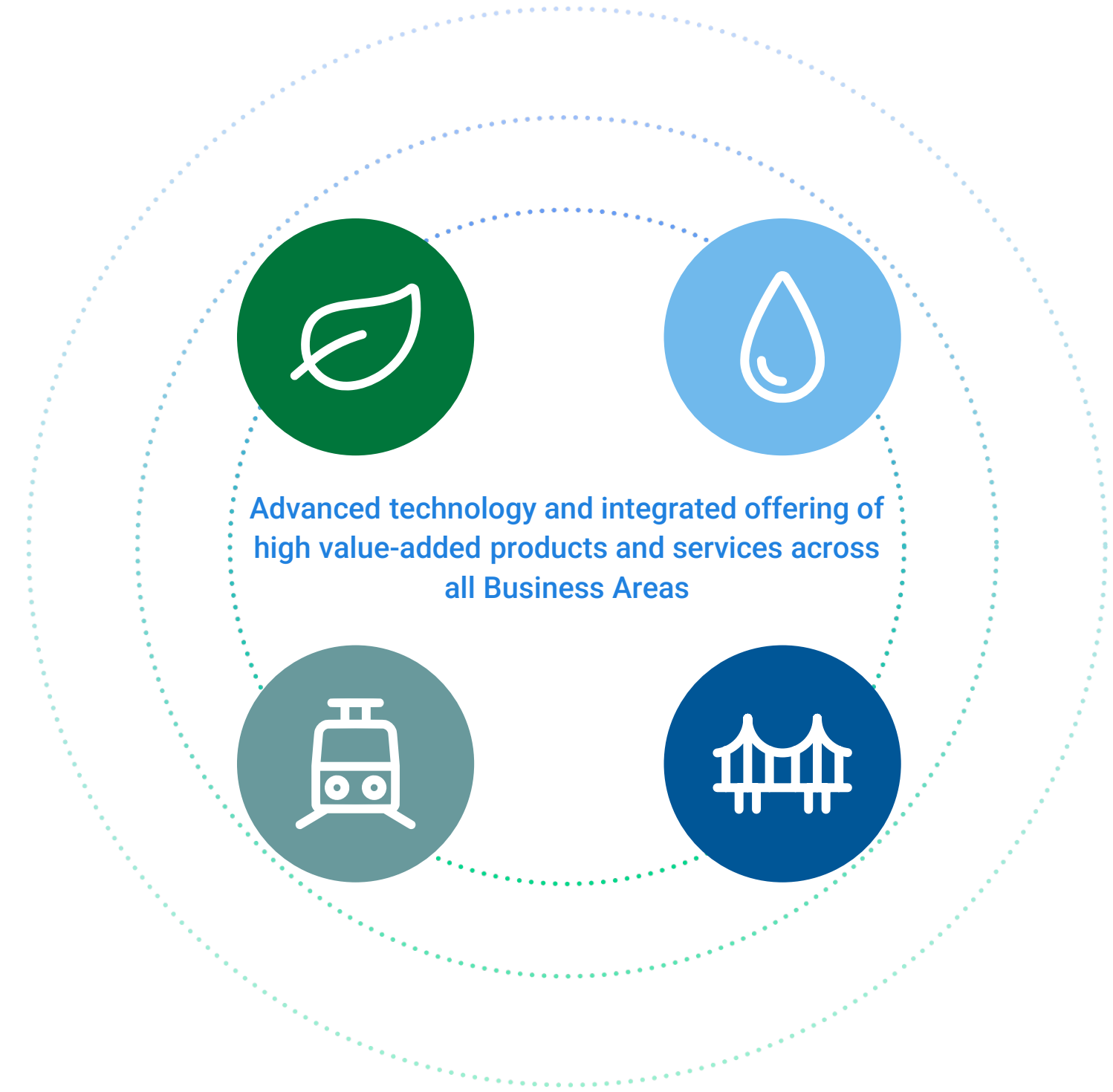
Leadership in recycling systems and energy recovery from waste

Experts in providing solutions across all phases of the comprehensive water cycle for all uses: residential, agricultural, and industrial, and for all needs of public and private entities and organizations

Specialists in technically complex bridges and ports

Innovative processes for high-speed lines, metro, and tunnels

Specialists in turnkey projects in the industrial sector



Our leadership position strengthens our ability to capitalize on the demand for our activities.

Environment



Positive long-term outlook due to regulatory developments and environmental considerations. The EU Waste Framework Directive requires member states to recycle at least 55% of their municipal solid waste by 2025 and 65% by 2035, while reducing landfill to 10% by 2035.

New opportunities arising from the planned reforms in Spain regarding recycling and composting in 2023.

Organic potential for international expansion, particularly in America, the UK, and some Central European countries.

Water



Positive long-term outlook due to regulatory developments, environmental considerations, and the gap in water infrastructure.

Growth and international expansion to meet global needs for clean water and sanitation for all, supported by the right human resources and technology.

Growth potential in Europe and selectively in MENA and America.

Construction



The ongoing infrastructure gap in selected markets provides additional advantages.

Growth potential in Spain linked to clean energy, efficiency, and related facilities.

Concessions



Selective expansion supported by the demand for public-private collaboration in new transport infrastructure and facilities projects.

Predominant geographical positioning in the established jurisdictions where the Group operates.



Value Creation

FCC Group

Environment

Water

Construction

Concessions

Experience

Over 125 years of creating value for citizens



Internationalization

Present in more than **25 countries**



Professionalism

More than **71,000 professionals** specialized in various fields



Quality

Certified quality management systems according to **UNE-EN ISO 9001** in all business areas



Safety and Health

Certified occupational risk management systems according to **ISO 45001** in all business areas



Local Development

Over €5.2 M allocated to sponsorships and contributions to non-profit entities, foundations, and sector associations



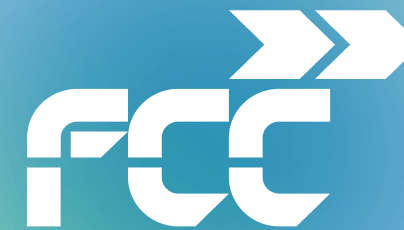
Environmental Care

Over €100.5 M allocated to environmental risk prevention. Certified environmental management systems according to UNE-EN ISO 14001 in all business areas

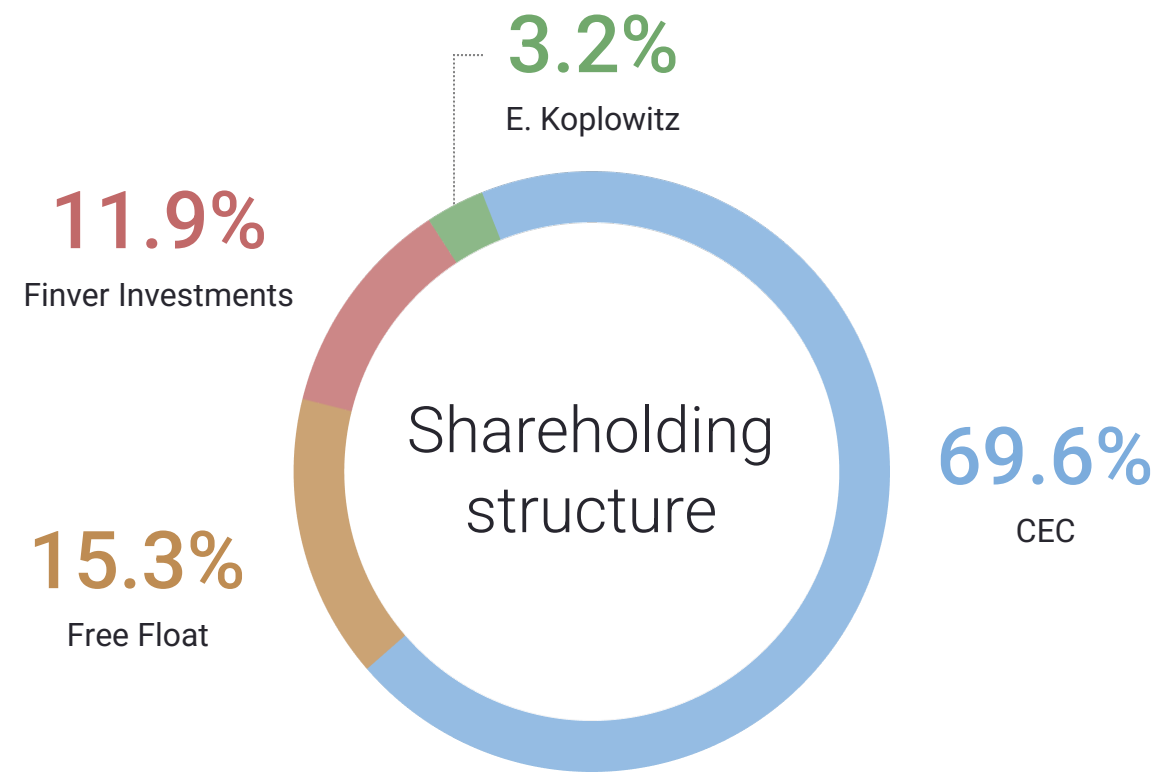


Innovation and technological capability

Over **€13.5 M** in R&D and advancements to optimize efficiency, tackle digital challenges, and promote sustainable practical solutions



Corporate Governance Structure



Composition of the Council

11 members

8 Dominical Directors
2 Independent Members
1 Executive Director

Audit and
Remuneration Board
Commissions

Chaired by independent members
Majority of independent members

FCC Group

Environment

Water

Construction

Concessions

Management Team



FCC Group

Environment

Water

Construction

Concessions

Esther Alcocer Koplowitz

Chairwoman of FCC

Pablo Colio Abril

CEO

Business Areas

Íñigo Sanz Pérez

Environment

Santiago Lafuente Pérez-Lucas

Water

Pablo Colio Abril

Construction

Ramón Gómez Andrío

Concessions



01 Activities

02 Key features

03 Main figures

04 International presence

05 Projects

06 Websites



01 Activities

01

EPC PROJECTS

- Oil & Gas Projects
- Industrial Plants
- Power Generation Plants



02

MEPs INSTALLATIONS

- Electromechanical installations in infrastructures and singular buildings
- Maintenance
- Energy efficiency and public lighting



03

RAILWAY

- Electrification
- Signaling
- Electromechanical installations



01 Activities

04

POWER GRIDS

- Maintenance and execution of installations in LV/ MV networks
- Substations
- High Voltage Lines
- Panel Workshop

05

PIPELINE TRANSPORT

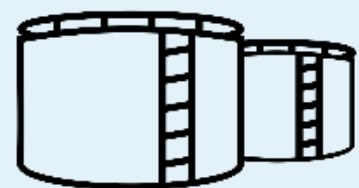
- Gas and oil pipelines
- District Heating and Cooling

06

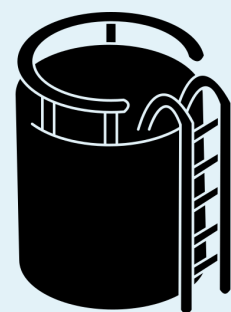
SYSTEMS AND SOFTWARE SOLUTIONS

- Connected infrastructures
- Intelligent control systems
- Training and simulation
- Security and defence
- Telecommunications installations and systems

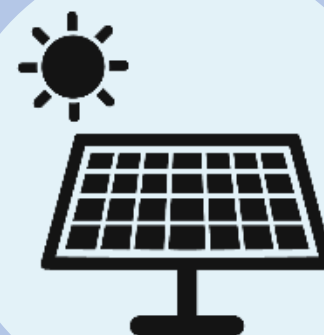
02 Key features



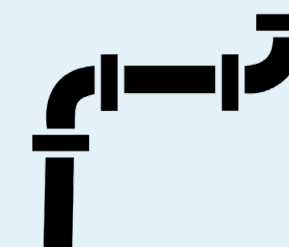
1.680.000 m³
LNG storage



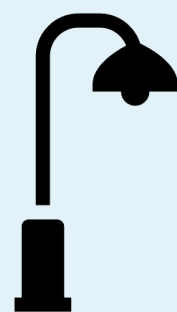
49.800 m³
Fuel tank farms



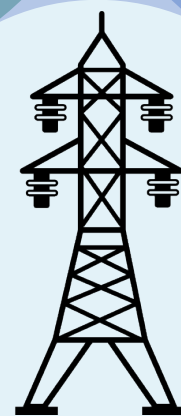
1.746 MW
Photovoltaic



+ 3,000 km
of pipelines



150.000
maintained light points



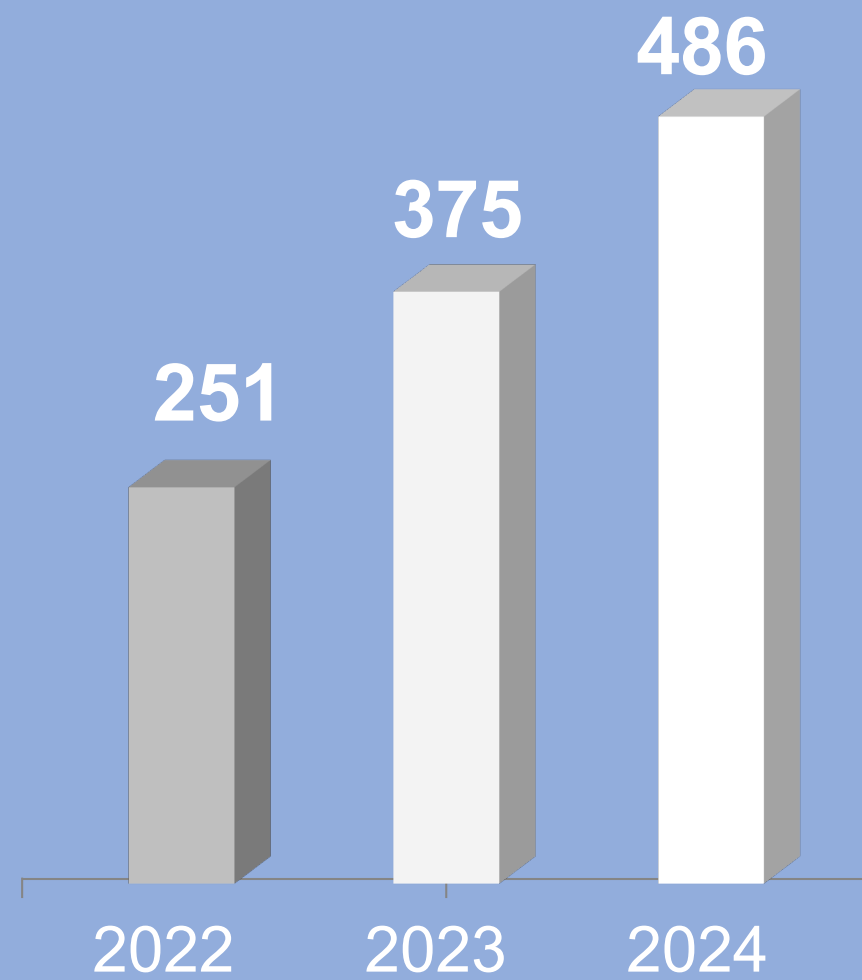
61.500 km
of maintained
power grid



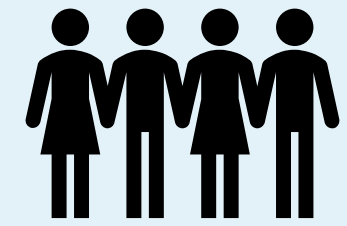
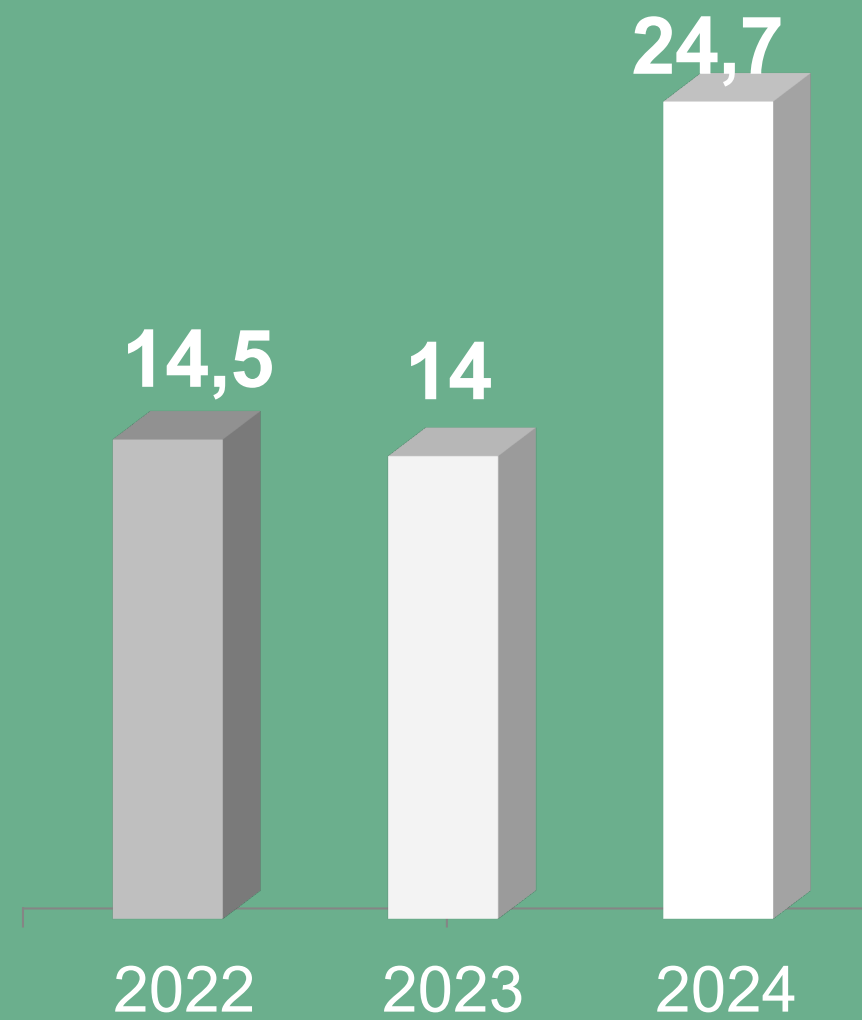
4.200 MVA
Installed in
substations

03 Main figures

Revenues



EBITDA



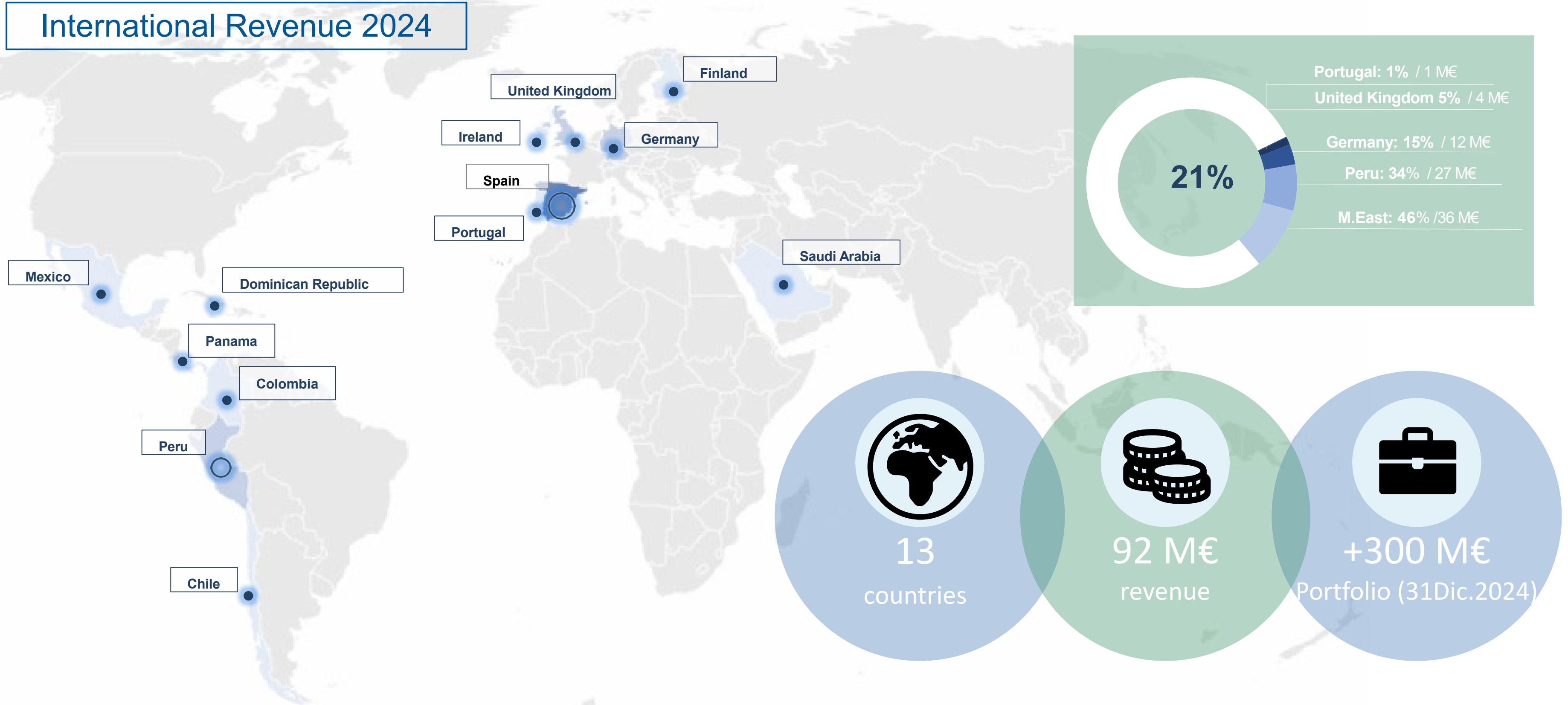
2.070
people



602 M€
Portfolio (31Dec.2024)

04 International presence

International Revenue 2024



01

Oil & Gas Projects

LNG storage and Regasification Plants

- Design and execution of LNG storage and regasification plants both nationally and internationally.
- **1.050.000 m³** of storage executed nationally (**28%** of Spain's capacity)
 - 4 tanks in port of Barcelona + regas facilities.
 - One tank in Cartagena (Murcia)
 - 2 tanks in El Musel, in Gijón (Asturias) + regas facilities.
- **510,000 m³** of storage executed internationally
 - **30.000 m³** LNG tank in Poiri (Finland)
 - Expansion of regas facilities Quintero LNG (Chile).
 - Currently executing in consortium, the LNG regasification terminal in Stade (Germany) 2 tanks of **240,000 m³** capacity each.



Design and execution of **1.560.000 m³**



01

Oil & Gas Projects

Fuel Storage Plants

- Design and execution of **49,800 m³** storage:
 - 3 tanks of **5,000 m³** each at the new terminal of Dublin International Airport (Ireland).
 - 4 tanks of **8,700 m³** each at the new Jorge Chávez International Airport in Lima (Peru).



02

Industrial Plants

- Turnkey execution of industrial plants.
- Zinc processing plant in Ghazaouet (Algeria).



Design and
execution of
49.800 m³

03

Power Generation Plants

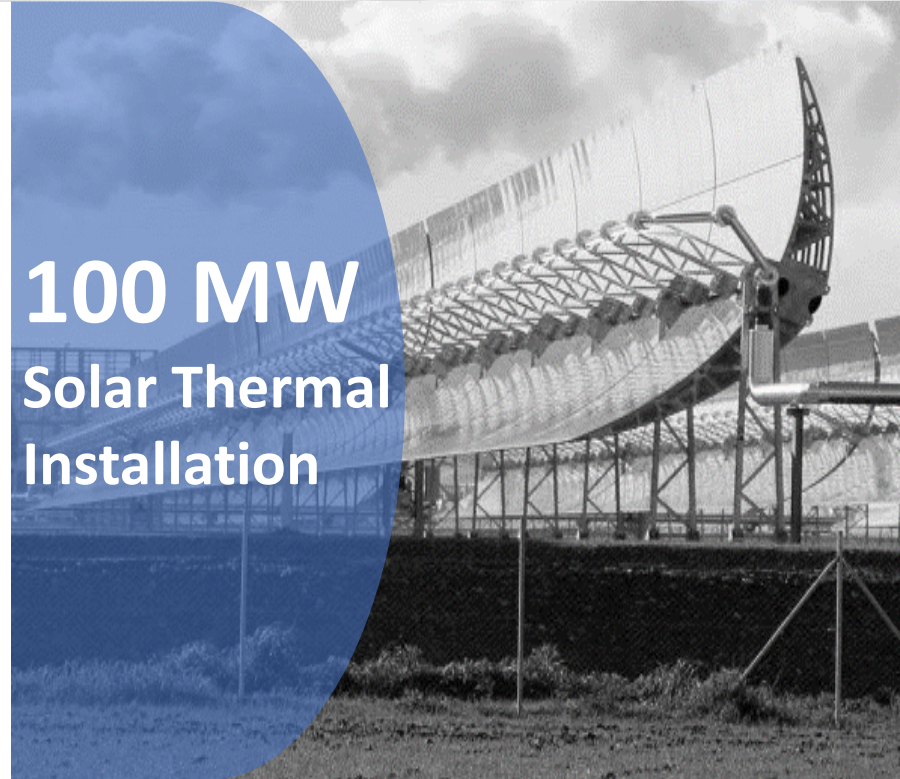
Solar Thermal Plants

- **100 MW** installed.
- Engineering, procurement, construction, commissioning, operation and maintenance:
 - Villena Solar Thermal 50 MW
 - Guzmán Solar Thermal 50 MW

Photovoltaic Power Plants

- **1.746 MW** installed:
 - Barcience PVPP 50 MW
 - Puertollano PVPP 100 MW
 - Pizarro PVPP 190 MW
 - Tagus II III IV PVPP 150 MW
 - Cedillo PVPP 220 MW
 - Velilla 1 PVPP 75 MW
 - Guillena PVPP 263 MW
 - Tagus XL PVPP 380 MW
 - FV Luminara 2 218 MW

100 MW Solar Thermal Installation



Installation of 1.746 MW Photovoltaic

01

Infrastructure and singular buildings

- Main contractor of installations, executing from design to commissioning and subsequent operation and maintenance.
- Developed works:
 - Electricity.
 - Air conditioning.
 - Fire Protection.
 - Ventilation.
 - Energy efficiency.
 - Automation and control.
 - Management systems.
 - Security.
 - Public address system and sound.
 - Telecommunications.
 - Plumbing and sanitation.

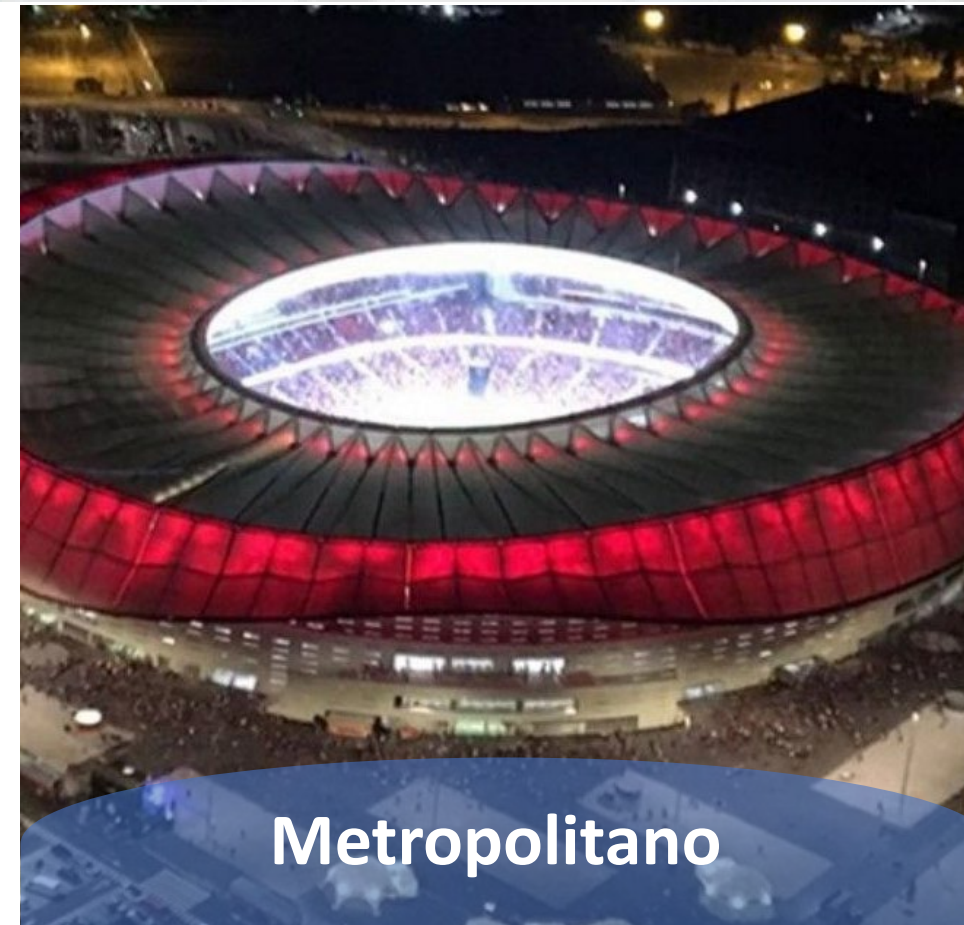


01

Infrastructure and singular buildings

Sports facilities

- Atlético de Madrid Metropolitan Civic Stadium.
- Real Madrid New Santiago Bernabéu Stadium.
- Real Madrid Sports City.
- Valdeasfuentes Sports City of Alcobendas.



Hospital Installations

- University Hospital of Salamanca.
- Santa Barbara Hospital in Soria.
- San Juan de Dios Hospital in Seville.
- Virgen del Rocío Hospital in Seville.
- Virgen de las Nieves University Hospital of Granada.
- University Hospital of Valencia.



01

Infrastructure and singular buildings

Penitentiary institutions, police and Civil Guard

- Burgos Penitentiary Center.
- Cordoba Penitentiary Center.
- Canillas National Police Complex.
- General Directorate of the Civil Guard (Madrid).

Data Centers (DCs)

- DC in Torija.
- DC in Murcia.

Tertiary and Offices

- AIRBUS Complex Campus in Getafe (Madrid)..
- Titania Tower, El Corte Inglés (Madrid).
- H10 Hotel Chain.
- Fedola Group Hotel Chain.

Industrial Facilities

- PowerCo Battey Factory (Sangunto, Valencia)



Torija
DPC

02

Maintenance

FCC Industrial offers personalized comprehensive maintenance services for each type of installation, including, among others, the following:

- Preventive Maintenance.
- Technical Legal Maintenance.
- Predictive Maintenance.
- Corrective Maintenance.
- Operation of facilities.
- Functional and energy operation of facilities

Landmark Buildings

- Royal Theater of Madrid
- Metropolitan Stadium of Atlético de Madrid
- Prisa Group Buildings
- Office Buildings and Shopping and Leisure Centers of Realia
- Torija DC
- Famar Laboratories
- Real Madrid's new Santiago Bernabéu Stadium



Royal
Theater



Kio Tower



Eisenhower Bldg.



03

Energy Efficiency and Public Lighting

FCC Industrial aims to be a pioneer in energy efficiency solutions in public lighting.

- Implementation of advanced LED lighting technologies and intelligent control systems.
- Currently, FCC Industrial maintains around **150,000 light points** throughout Spain.
- More than **30,000 new light points** have been installed.
- Main clients:
 - Madrid City Council.
 - Granada City Council.
 - Arganda del Rey City Council.
 - Úbeda City Council.
 - Lugo City Council.



Installation of
30.000
light points

Maintenance of
150.000
light points

01

Electrification

- More than **25 years** of experience in railway electrification activities in Iberian, UIC and metric gauges.
- **370 km** of overhead line execution
- Main works:
 - Eastern Variant of Valladolid.
 - Girona – Figueres.
 - Cabezón de Pisuerga (Valladolid).
 - Castellón – Vinaroz.
 - Roda de Bara (Tarragona)
 - La Sagrera AV (Barcelona).
- Own machinery park composed of catenary laying train, wagon/mast, rail trucks, platforms, dresines and road-rail trucks.



370 km
overhead line
installed



02

Signaling

- Design and execution of power systems, communications, civil works and buildings.
- **680 km** of railway lines.
- Vandellós - Tarragona, Monforte del Cid - Murcia, R2 and R4 of Rodalies (Barcelona), Zafra (Badajoz) - Rosales (Seville), Villanueva (Ciudad Real) - Brazatortas (Cáceres), Bobadilla (Granada) - Ronda (Malaga), Bilbao - Zaramillo (Vizcaya), Modal Center of La Llagosta (Barcelona), access to El Prat airport (Barcelona) and Murcia - Almeria.

03

Electromechanical installations

- **19 tunnels.**
- More than **50 km.**
- Railway lines of Barcelona-Figueres-French Border, Vandellós-Tarragona, eastern variant of Valladolid and La Sagrera Train Treatment Area.



Signaling **680 km**
of lines

Installation
50 km
of lines

Installations
19 tunnels

01

Maintenance and execution of LV/MV transmission lines

- More than **50 years** of experience.
- Currently, FCC Industrial provides service both nationally and internationally in:
 - **37.000 km** of LV lines.
 - **21.600 km** of MV lines.
 - **2.900 km** of HV lines.
 - **21.600 transformation centers (TC).**



02

Substations

- **49 substations** (25 complete and 11 expansions or renovations).
- Voltages from **20kV to 400kV**.
- Installed power of **4.200 MVA**:
 - Caparacena (400kV).
 - Terrer (400kV).
 - Guillena (400kV).
 - Barbosa/Bosque (115kV) in Colombia.
 - Veracruz (115kV) in Mexico.



03

High Voltage Lines

- 420km built of 132kV to 400 kV lines.
- Major projects:
 - Bacatá-Nueva Esperanza 500kV and 45km in Cundinamarca (Colombia).
 - 115kV line and 8 km in Tamaulipas (Mexico).
 - 66kV line and 18 km in Magraners-Altorricon (Spain).
 - Double circuit 400kV line and 10 km connection to the Guillena substation (Spain).

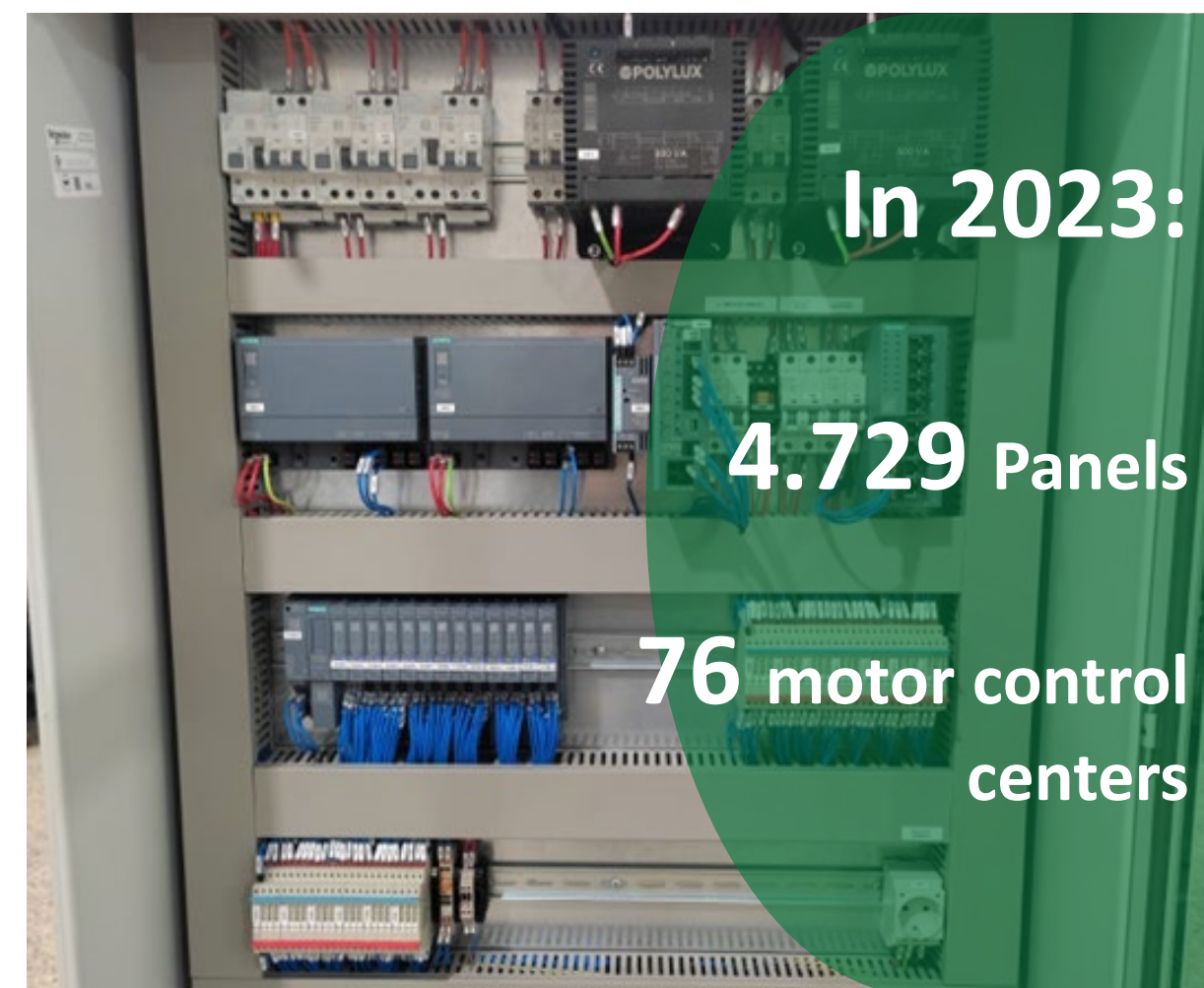
04

Board manufacturing panel

- Only in 2023 FCC Industrial manufactured:
 - 1.000 power and distribution panels.
 - 76 Motor Control Centers.
 - 529 LV panels.
 - 3.200 combiner box and switching box panels.



350 km of
132kV - 400 kV
lines



In 2023:

4.729 Panels

76 motor control centers

01

Gas and Oil Pipelines

- More than **3,000 km** of gas and oil pipelines with a diameter of **up to 40"**.
- The following projects stand out:
 - Denia-Ibiza-San Juan de Dios Submarine Pipelines, 269 km.
 - Yela-Villar de Arnedo of 110 km in 30".
 - Tivissa-Paterna Gas Pipeline of 54 km and 40".
 - Samalayuca-Sasabe Gas Pipeline of 640 km in 36" in Mexico.



02

District Heating & Cooling

- Pioneer in Spain in the execution of District Heating & Cooling networks for over two decades.
- Highlights:
 - Molins de Rei.
 - Barcelona Forum.
 - Technological Park of the Olive and Oil in Mengíbar (Jaén).



More than
3.000 km
executed

Up to
40"



01 Connected Infrastructures

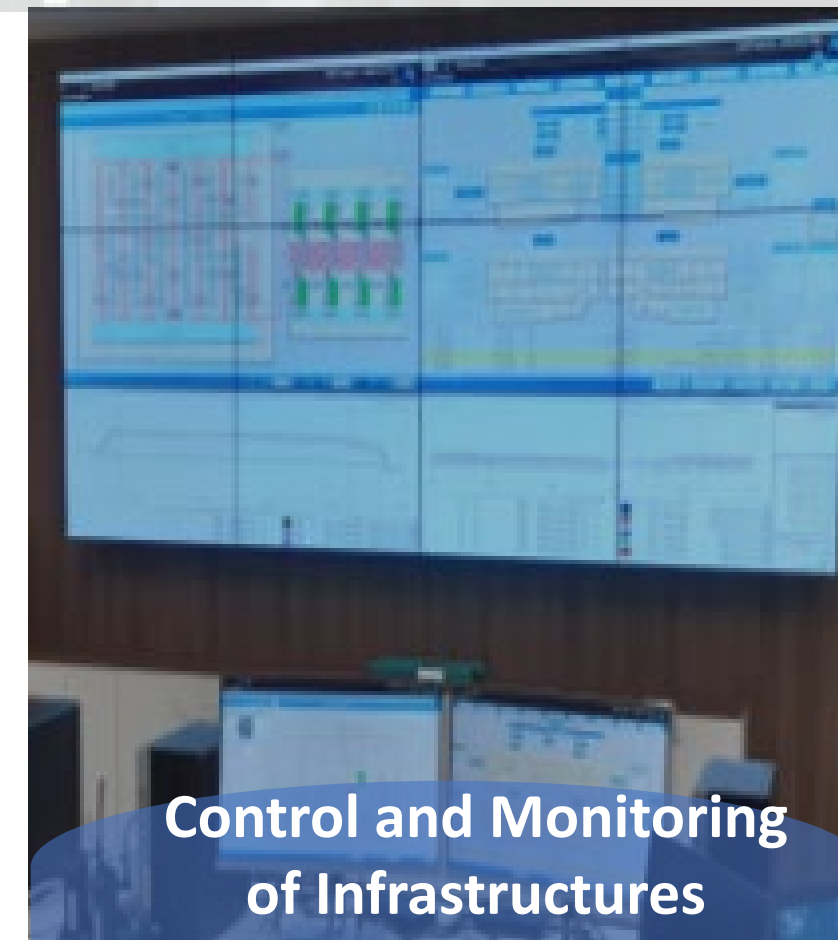
- Platforms capable of collecting asset data in real time, analyzing it, and acting proactively to optimize the security and the infrastructure operation.



Traffic and Tunnel Management

02 Intelligent Control Systems

- Monitoring and control systems for physical assets and management appliances, operations monitoring.



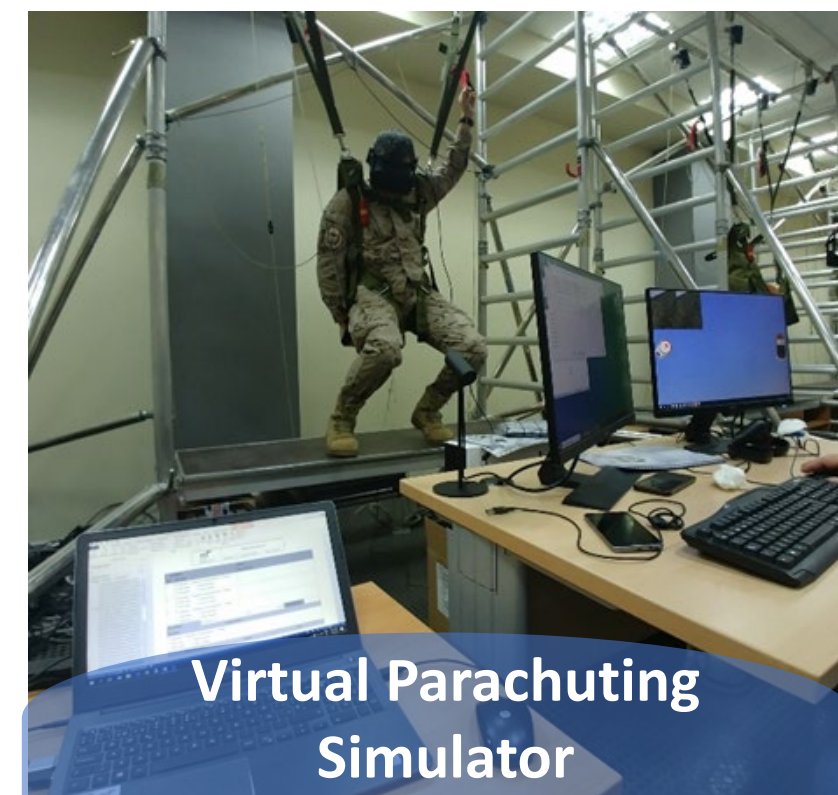
Control and Monitoring of Infrastructures

03 Training and Simulation

- Immersive collaborative training environments based on virtual and mixed reality.
- Training and formation of helicopter pilots, combat aircraft, and paratroopers.



Helicopter Flight Trainer



Virtual Parachuting Simulator

04

Security and Defence

- Collaborative operation planning systems at strategic, operational, and tactical levels.
- Data monitoring systems and data fusion for reconstruction missions, analysis and collection of intelligence information, definition and configuration of operational scenarios.
- Systems for analyzing and managing data from operational scenarios and crisis response management.
- Support for planning air missions of Spanish Air Force aircraft.
- Operation planning in NATO joint force headquarters.



Operation
Planning Systems

05

Telecommunications Installations and Systems

Infrastructures

- Data centers, control centers, over **1,150 km** of highways and freeways, over **90 urban and interurban tunnels**, and over **250 km** of service tunnels and galleries.

Communications and IT Systems

- Network architecture. Grouped communications, data/video/voice over IP. Network security. Network monitoring and management services.

SMARCITY

- Comprehensive control and management of public lighting and energy efficiency, etc., in municipalities such as Madrid, Totana (Murcia), Lepe (Huelva), Los Palacios (Seville), Tías (Lanzarote), etc.

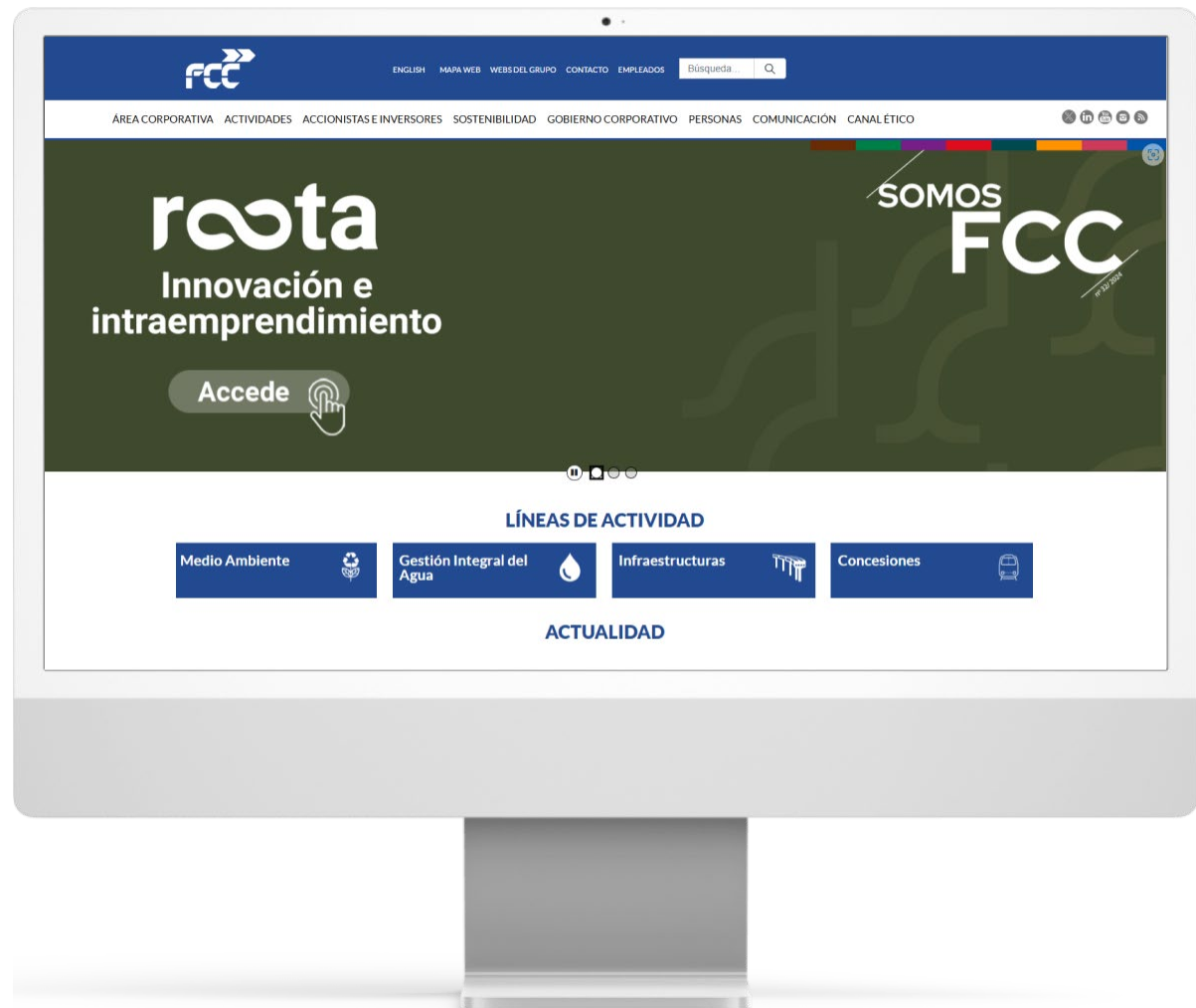
Infrastructure Control and Automation

Technical installations in buildings (BMS systems, Building Management System) for hospitals, shopping malls, hotels, universities, etc. Infrastructure and technical installations in the transportation sector (airports, railways, ports, metros, tunnels, etc.), electrical, wind, photovoltaic, solar thermal, etc. Infrastructures in the environmental sector (control of recycling plants, irrigation, wastewater treatment plants, etc.)



Loeches
Recycling
Plant

Websites



FCC Group

Environment

Water

Construction

Concessions

FCC Group



fcc.es



Water



aqualia.com



Construction



fccco.com



fccindustrial.com



Concessions



fccconcesiones.com



Environment



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fccambito.es



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Corporate Presentation

2024